

Children's Health Foundation  
Trading as Temple Street Foundation and CMRF Crumlin

Annual Report and Financial Statements  
for the financial year ended  
31 December 2020

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On behalf of our Board and Team, we are delighted to welcome you to the 2020 Annual Report for Children's Health Foundation ("the Foundation") - formerly CMRF Crumlin and Temple Street Foundation. In the pages ahead we will share with you an insight into the profound impact your donations continue to make for sick children. During the most difficult of years, the real and lasting difference that our supporters have made in the lives of sick children and their families across Children's Health Ireland is outstanding.

From funding vital, life-saving equipment and essential patient and parental supports possible to supporting urgent redevelopment, new services and ground-breaking paediatric research, our supporters have continued to bring real and lasting change to the lives of sick children and their families from all over Ireland.

As 2020 got underway, we could not have envisaged the challenges that the looming global COVID-19 crisis would present in the months that followed. The pandemic brought with it uncertainty, anxiety, and severe disruption to every single household in the county and created new challenges for how paediatric medical care was delivered to sick children across CHI hospitals and urgent care centres.

Across CHI, visiting restrictions were implemented to protect the health of all, meaning that only one parent a time could visit their child in hospital and sibling and wider-family visits were put on hold. Children who came to the hospitals and urgent care centres for treatment faced the adjustment of being treated by frontline workers in full PPE. For hard-working CHI teams, their daily working life faced upheaval as they rapidly adapted their processes and adopted new social distancing measures between colleagues and faced the additional pressure of treating patients with COVID-19 as well as increased team absences while colleagues self-isolated or recovered from the virus.

The people of Ireland are known world-over for their compassion and generosity in times of crisis, and we were overwhelmed and humbled by the kindness shown right across the country for sick children in CHI this year. From the heart-felt response to Billy and Lanlih Holland's Late Late Show fundraiser in January in memory of their daughter Emmeline to the phenomenal funds raised by the Late Late Toy Show Appeal at Christmas, and all the way through this difficult year, our supporters stood side-by-side with CHI families, patients, and frontline staff.

The Foundation's ambitious fundraising activity plan for the year faced extreme disruption over the course of 2020 with key activities - such as our Route 66 motorcycle challenge, overseas marathons, Techies4TempleStreet and much more - postponed or cancelled. However, the public support was phenomenal and in a year of turmoil they supported us with donations of over €17m in 2020;

Thanks to this support, we have been able to invest in a wide range of paediatric medical equipment including monitoring and infusion pumps and a vascular dermatology laser for CHI at Crumlin, an ENT endoscopic video unit and state-of-the-art ultrasound probe for CHI at Temple Street, amongst other essential equipment for wards, departments, theatres, labs and intensive care.

This support has also enabled us to invest in supports to benefit patients and their families - including complementary therapies, emergency funds to support parents at their most difficult moments and a range of therapies, including music, pet and play, which help create a warm, home-from-home and child-centred environment.

**CEO AND CHAIR WELCOME MESSAGE (CONTINUED)**

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New services and redevelopment were made possible across CHI at Crumlin and Temple Street including the upgrading of Nazareth Ward, the parents' room in ICU and parents' accommodation in Crumlin. It also saw outpatients' unit upgrade works as well as the installation of a new Cubbie booth for children with Autism or sensory issues become a reality in CHI at Temple Street.

The Foundation continued to invest in ground-breaking paediatric research in CHI at Temple Street and the National Children's Research Centre (NCRC) – research that is paving the way for gentler treatments and new cures that will benefit children for generations to come.

Public support and donations allow us to invest in the hospitals where it is needed most and plan for the future. The trust of our kind fundraisers and supporters is at the core of Children's Health Foundation and we are open and transparent in all of our activities to demonstrate the impact of that support. Our Board signed off on the CHF Governance Code in 2020 and this will be submitted to the Regulator in 2021 demonstrating our compliance with all aspects of the code.

2020 saw the development of our 2021 – 2023 Strategic Plan, entitled 'Transforming Care for Sick Children'. We are passionate about transforming care for sick children and this new strategy provides the focus and direction to help realise this. We have ambitious plans for growth as it is vital to provide more world-class facilities, ground-breaking research and compassionate, loving care for every sick child in Ireland.

We can only achieve these ambitions with our loyal supporters by our side. Their support is vital and with their continued help, we can ensure that we are there every step of the way for patients and their parents, supporting CHI's new model of paediatric healthcare – now and into the future.

We would like to express our gratitude to our Board of Directors for their continued dedication in 2020. During this period of great change, they have shared their expertise and guidance, and have helped the Foundation to raise vital funds on behalf of CHI hospitals and urgent care centres. We would also like to say goodbye to and thank Helen Conlan who served as the first Chair of Children's Health Foundation taking up the role in 2019 after the merger of CMRF and Temple Street Foundation. Helen who was the Chair of CMRF had been on the board for 9 years prior to the merger. We would like to thank Helen for all she achieved and for her leadership and guidance of CMRF and CHF, she will be missed.

We would like to warmly thank all the team at Children's Health Ireland for their dedication, support, and grace under pressure during the last year. The team has worked closely with us as we put generously donated funds to work across the hospitals and urgent care centres where they are needed most.

Finally, thank you to our supporters, volunteers, and fundraisers across the country. The past twelve months have been challenging for everyone and we know our achievements in 2020 are only possible due to the compassion, generosity and trust of every single person who gives to help create brighter futures for sick children.

  
**Mark Moran, Chair**

  
**Denise Fitzgerald, CEO**

**CHILDREN'S HEALTH FOUNDATION**  
**DIRECTORS AND OTHER INFORMATION**

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**CURRENT DIRECTORS**

Mark Moran (Chair)	Siobhan Brady
John Chase	Julia Davenport
Eilish Hardiman	Owen Hensey
David McCann	Sinéad McSweeney
Terence O'Rourke	David Phelan

**CURRENT COMPANY SECRETARY**

Deirdre McMahon

**CHIEF EXECUTIVE**

Denise Fitzgerald

**REGISTERED OFFICE AND  
BUSINESS ADDRESS (CMRF Crumlin)**

14 – 18 Drimnagh Road  
Drimnagh  
Dublin 12  
D12 HX96

**BUSINESS ADDRESS (Temple Street)**

Children's University Hospital  
Temple Street  
Dublin 1

**COMPANY REGISTRATION NUMBER (CRO)**

328920

**REVENUE COMMISSIONER NUMBERS (CHY)**

13534  
4483A (discontinued after 31 December 2020)

**REGISTERED CHARITY NUMBER (RCN)**

20042462

**REGISTERED BUSINESS NAMES**

Children's Health Foundation Connolly  
Children's Health Foundation Crumlin  
Children's Health Foundation Temple Street  
CMRF Crumlin  
Temple Street Foundation  
The Children's Medical & Research Foundation

**SOLICITORS**

Arthur Cox  
Ten Earlsfort Centre  
Earlsfort Terrace, Dublin 2

**AUDITORS**

Deloitte Ireland LLP  
Chartered Accountants and Statutory Audit Firm  
Deloitte & Touche House  
Earlsfort Terrace, Dublin 2

**BANKERS**

Allied Irish Banks plc  
62 St. Brigid's Road, Dublin 5  
101 Grafton Street, Dublin 2  
219 Crumlin Road, Dublin 12  
  
Bank of Ireland plc  
87-89 Pembroke Road, Ballsbridge, Dublin 4  
177 Drimnagh Road, Walkinstown, Dublin 12

**INVESTMENT MANAGERS**

Irish Life Investment Managers Limited,  
Beresford Court, Beresford Place, Dublin 1  
  
Quilter Cheviot Investment Management,  
Hambleden House, 19-26 Lower Pembroke St, Dublin 2

The Directors of Children's Health Foundation present this report, together with the audited financial statements, for the year-end 31 December 2020.

2019 saw the birth of a new Foundation, as CMRF Crumlin and Temple Street joined forces to ensure that every sick child in Ireland gets the very best chance. The two Foundations officially came together in January 2019 to become one entity, working together to raise vital funds for all of Ireland's sick children. 2020 saw the next step in this important process as the Foundation launched the new 'Children's Health Foundation' name and its new look. During the year we also developed a three-year strategy and established our mission, vision and values as outlined below.

**Our Vision:** To give every sick child the very best chance.

**Our Mission:** To work together to provide world-class facilities, research and compassionate, loving care for every sick child in Ireland.

<b>Our Values</b>	
Child-centred	The child is at the heart of everything we do. We are here to ensure every sick child has the very best chance and everything we do is to improve outcomes for sick children
Compassion	We care for those we work with, and all our interactions are characterised by respect, courtesy, warmth and professional dignity
Integrity	We are true to our mission – always striving to do the right thing, by being open, honest and transparent
Ambitious	We are ambitious for the health and well-being of the children we serve and we will do everything we can to ensure that each and every child has the very best chance of a full, healthy and happy life
Respect	We value ourselves, each other and all members of our community showing understanding and appreciation for all our similarities and differences
Collaborative	We believe in the power of working together to improve outcomes for sick children
Innovative	We constantly strive to redefine the standard of excellence in everything we do. We are open to ideas that challenge the conventional views and drive innovation and support better outcomes for children

## **PRINCIPAL ACTIVITIES**

Children's Health Foundation is a registered charity with the principal objective of raising funds to support the work of Children's Health Ireland ("CHI") at Temple Street and Crumlin ("the Hospitals") and the National Children's Research Centre ("NCRC") to ensure their facilities remain the best in class and that they have the necessary funding to continue research into new treatments and cures for paediatric illnesses and diseases.

Funds are raised to support the Foundation's principal objectives supporting four key strategic purposes:

1. Life-changing research
2. Vital life-saving equipment
3. Patient and parental support services and
4. Ward and service redevelopment

**OBJECTIVES AND ACTIVITIES**

A review of the objectives and corresponding activities for Children's Health Foundation for 2020 follows under four headings:

**1. Fundraising and Philanthropy**

<b>Objectives and Priorities</b>	<b>Performance and Outcomes</b>
Raise a total gross income of €19.2m from fundraising activities and other income	Raised over €17m in fundraising income and €0.6m in other income despite the impact of COVID-19 with many events and campaigns cancelled.  This was achieved through the generosity of all our donors and through securing the immigrant investment programme donation of €2m which was restricted for investing in MRI scanners in CHI.
Recruit 2,000 new direct debit donors through a door-to-door campaign	Due to the pandemic this activity could not take place, however the associated costs also did not occur. It is intended to recommence this investment in 2021 to ensure sustainable funding through our regular givers.
Achieve a net surplus after costs of €12.4m for grant making activities to CHI and NCRC	In addition to the above cost savings from door-to-door recruitment there were many other cost cutting measures implemented during the pandemic. This resulted in significant savings and net income was over budget by €1.5m (12%) resulting in €13.9m being available for grant making in 2020 and beyond.

**2. Supporting Sick Children – Charitable Activities**

<b>Objectives and Priorities</b>	<b>Performance and Outcomes</b>
Create a streamlined Grants Strategy under 3 key principles: <ul style="list-style-type: none"> <li>• Alignment of strategic priorities with a clearly defined vision of Children's Health Ireland.</li> <li>• To be ambitious in capital and research grants, developing new processes and objectives.</li> <li>• Ensure good governance at all times – clearly define roles and responsibilities, with a focus on core competencies as a method of mitigating risk.</li> </ul>	A new grant making structure was incorporated in May 2020 with the establishment of 2 working groups: <ul style="list-style-type: none"> <li>(a) Strategy Alignment Task Force (SATF) to discuss, agree and recommend the overall strategic principles for allocation of funding streams to key pillars and large value projects to the CHF Board and</li> <li>(b) A Grants Approval Panel (GAP) to consider and recommend appropriate individual projects for funding to the CHF board on an annual basis</li> </ul>

**OBJECTIVES AND ACTIVITIES (CONTINUED)**

**2. Supporting Sick Children – Charitable Activities (Continued)**

<b>Objectives and Priorities</b>	<b>Performance and Outcomes</b>
Continue to support ground-breaking research studies within CHI and NCRC	Provided funding of almost €5m for research for over 200 researchers across CHI at Temple Street and NCRC including funding for: <ul style="list-style-type: none"> <li>- Director of Research and Innovation in CHI</li> <li>- Core costs including laboratory facilities and the clinical research unit in NCRC</li> <li>- 69 active research grants in NCRC</li> <li>- 4 new research grants in CHI at Temple Street and 5 new research grants in NCRC</li> </ul>
Ensure that CHI patients have access to the latest advances in medical treatment and critical care equipment	Invested over €2m across the hospitals and purchased a range of state-of-the-art equipment for wards and departments including: <ul style="list-style-type: none"> <li>- Infusion Pumps in CHI at Crumlin</li> <li>- Neurosurgical Microscope in CHI at Temple Street</li> </ul>
Invest in the redevelopment of hospital facilities and its infrastructure	Investment of nearly €1m in redevelopment of particular units in both of the Hospitals including: <ul style="list-style-type: none"> <li>- Nazareth Ward in CHI at Crumlin</li> <li>- Outpatients' Department in CHI at Temple Street</li> </ul>
Create a caring environment and provide patient and parental supports to families when they need it most	Funded of almost €1m in a range of support activities including: <ul style="list-style-type: none"> <li>- Play Therapy in CHI at Crumlin and Temple Street</li> <li>- The Giggle Fund in CHI at Crumlin</li> <li>- Emergency Fund in CHI at Temple Street</li> <li>- Music Therapy in CHI at Crumlin &amp; Temple Street</li> </ul>

**3. Governance and Excellence**

<b>Objectives and Priorities</b>	<b>Performance and Outcomes</b>
Implement new Charities Regulators Governance Code	The CHF Governance and Compliance Executive completed the Governance code compliance record form for 2020 achieving compliance with the code and presented to the board in December 2020 who signed off on it.  The CEO was invited to be on a panel by the Charities Regulator to discuss the CHF journey to compliance with the new code.
Transition CHY number 4483A (CMRF) to 13534 (CHF)	Received revenue approval to continue both CHY numbers to financial year-end Dec 2020 and the amalgamation of both to 13534 from 2021 onwards.



**OBJECTIVES AND ACTIVITIES (CONTINUED)**

**3. Governance and Excellence (Continued)**

Objectives and Priorities	Performance and Outcomes
Continue to merge all policies from CMRF and Temple Street into new CHF policies	<p>After completion of the Governance / Board policies in 2019, the following policies were all revised for the new merged Foundation and signed off by the Board during 2020:</p> <ul style="list-style-type: none"> <li>- 17 Operational Policies</li> <li>- 13 HR Policies</li> <li>- 3 Communications Policies</li> <li>- 3 Finance Policies</li> </ul>
Review of Board Members recruitment and succession planning	<p>The Directors, with external assistance, completed a comprehensive review of the Board including a skills matrix and succession planning and the outcome was as follows:</p> <ul style="list-style-type: none"> <li>- A new Chair was recruited who joined in December 2020 and became Chair in February 2021</li> <li>- 3 new Directors were appointed</li> </ul>

**4. Strategy**

Objectives and Priorities	Performance and Outcomes
Communications Plans	<p>The introduction of a new brand commenced in October 2020 and a roadmap for donors and key stakeholders developed.</p> <p>New mission, vision and values rolled out during the year.</p>
Create the first CHF Strategy	<p>3 Year strategy "Transforming Care for Sick Children" formed with 5 priorities as follows:</p> <ul style="list-style-type: none"> <li>- Define a compelling case to support sick children</li> <li>- Grow Income exponentially</li> <li>- Become part of the fabric and culture at all hospital sites</li> <li>- Communicate consistently to inform stakeholders of the Foundation's work, impact and national reach</li> <li>- Instil a culture of excellence in everything we do</li> </ul>

**OBJECTIVES AND ACTIVITIES (CONTINUED)**

**4. Strategy (Continued)**

<p>Integrate the teams from Temple Street and CMRF</p>	<p>First phase of merging of teams was completed with an interim structure put in place and the office location decided. A new Director of Fundraising joined in early 2020 and initial reviews of team structures commenced to fulfil the ambitious strategy.</p> <p>Building works were completed in Drimnagh Road.</p>
<p>Systems Integration</p>	<p>The roll-out of an integrated cloud solution, SharePoint, was completed enabling all staff to work from home during the pandemic.</p> <p>Finance systems merged to one platform and servers updated to accommodate CRM requirements.</p> <p>A project team established to evaluate current CRM systems including the mapping of all donor journeys and all processes. This resulted in a proposal to purchase a new CRM and a tender was completed and a new supplier chosen to commence work in 2021.</p>

**ACHIEVEMENTS & PERFORMANCE**

**Fundraising Activities – Children’s Health Foundation 2020**

2020 marked the next phase in an important and exciting period of change for Children’s Health Foundation as it moved over the course of the year from fundraising as Temple Street Foundation and CMRF Crumlin to fundraising as one united organisation under its new name Children’s Health Foundation.

The past twelve months have also been extremely challenging as Ireland and the entire globe grappled to respond to the COVID-19 pandemic. As Children’s Health Ireland’s frontline workers rapidly adapted their processes to enable them to continue to provide world-class care to sick children, Children’s Health Foundation continued to raise the vital funds needed to support sick children and their families across CHI hospitals and urgent care centres.

Thanks to the ongoing commitment and dedication of our supporters over €17m was raised over the year in 2020 despite the forced cancellation of many key fundraising activities.

**ACHIEVEMENTS & PERFORMANCE (CONTINUED)**

**Fundraising Activities – Children's Health Foundation 2020 (continued)**

In April 2020, Children's Health Foundation launched an emergency appeal 'Together With Our Heroes', in direct response to the COVID-19 crisis. This cross-site appeal raised funds to support CHI at Temple Street, Crumlin and Connolly, with funds going to support the urgent needs of the hospitals as they worked to rapidly adapt to the evolving situation. The funds were put to work where they were most urgently needed across the hospitals and urgent care centre and to support patients and their families and frontline workers. We were overwhelmed by the response, which saw €200,000 raised over the course of the campaign.

Over 3,300 individuals supported our fundraising challenges or found new and creative ways to raise funds in support of CHI. Rosie Connolly's second year of online fundraising raised over €169,000 at Christmas showing the power of her influence to support the work the hospitals do every day.

Our regular givers who support us with monthly direct debit donations are a vital part of the Children's Health Foundation community. Their ongoing dedication to sick children in CHI at Temple Street and Crumlin allows us to plan for the future with confidence.

Children's Health Foundation corporate supporters remained a vital source of income in 2020. We were proud to work with a wide number of partners in 2020, including Tesco Ireland, who raised €1.1million in the sixth year of their partnership with Children's Health Foundation Temple Street. MiWadi and Gem Pack Foods also remained key partners, supporting our Trick or Treat and Great Irish Bake campaigns respectively.

Children's Health Foundation Crumlin's long-term partners One4All, Citi and Dalata continued to support CHI at Crumlin with fundraising campaigns and activities. Smyths Toys Superstores and Penney's continued their support of sick children in both CHI at Crumlin and Temple Street. We are extremely grateful to each and every one of our corporate partners for their continued kindness and support.

The Foundation continued to enjoy strong participation in our national campaigns in 2020, each of which was updated and tailored to ensure that all social distancing and public safety guidelines were met. These included The Great Irish Bake for Temple Street, Trick or Treat for Temple Street and Christmas Jumper Day. We were heartened by the strong support for these campaigns by individuals, families, communities and companies the length and breadth of the country.

The work of the Foundation is only made possible with the ongoing trust of our supporters, and we remain fully committed to being transparent and open in all of our activities. That is why we ensure that donors are kept fully updated on how and where their funds are being invested which is outlined on the following page.

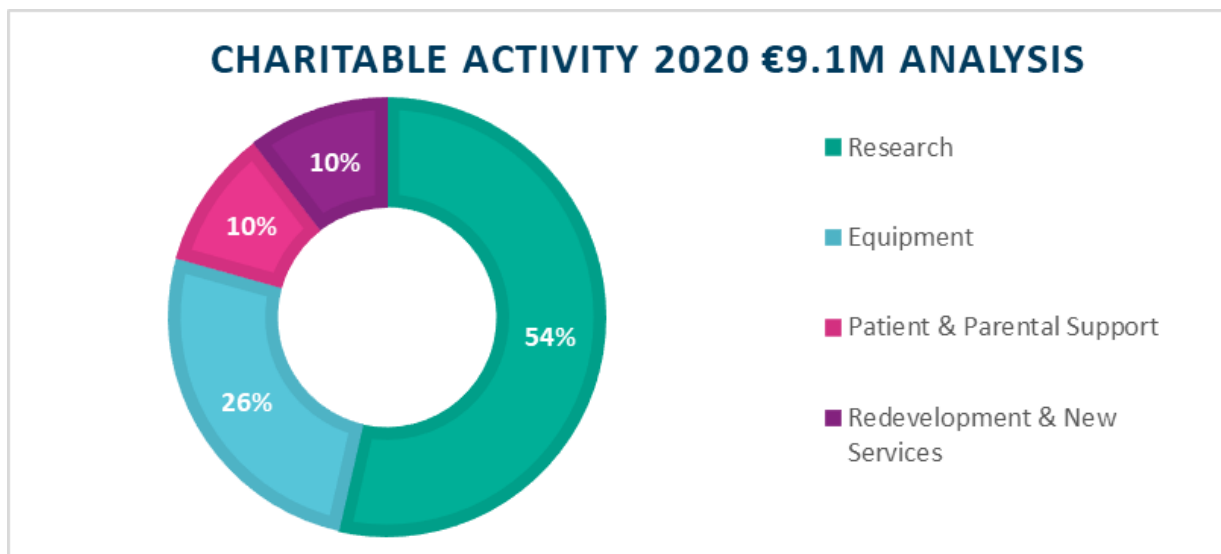
**ACHIEVEMENTS & PERFORMANCE (CONTINUED)**

**Charitable Activities**

In partnership with CHI, the Foundation continued to place priority on investments that would have the greatest impact and fulfil the most urgent and immediate needs for sick children.

In 2020, the Foundation invested over €9m in CHI hospitals, urgent care centres and the NCRC which included €4.9m on life-changing research, €2.3m upgrading and replacing essential pieces of medical equipment, €0.9m on hospital services and redevelopment, and €0.9m on patient and parental support services. All of these areas are vital to the effective running of the hospitals and the advancement of paediatric research in the NCRC and the Foundation is honoured to have the backing and support of its donors, ambassadors and network of volunteers to enable it provide this support over the past twelve months.

Donations from the emergency appeal were put to work where they were needed most across CHI hospitals and urgent care centres to ensure that staff were equipped to do their jobs during the pandemic – from essential supplies, a Team App to help front-line teams communicate frequent and urgent messaging, to meals for the hardworking front-line staff. They also funded comfort packs for patients and families who found themselves in isolation and provided a whole range of supports for sick children.



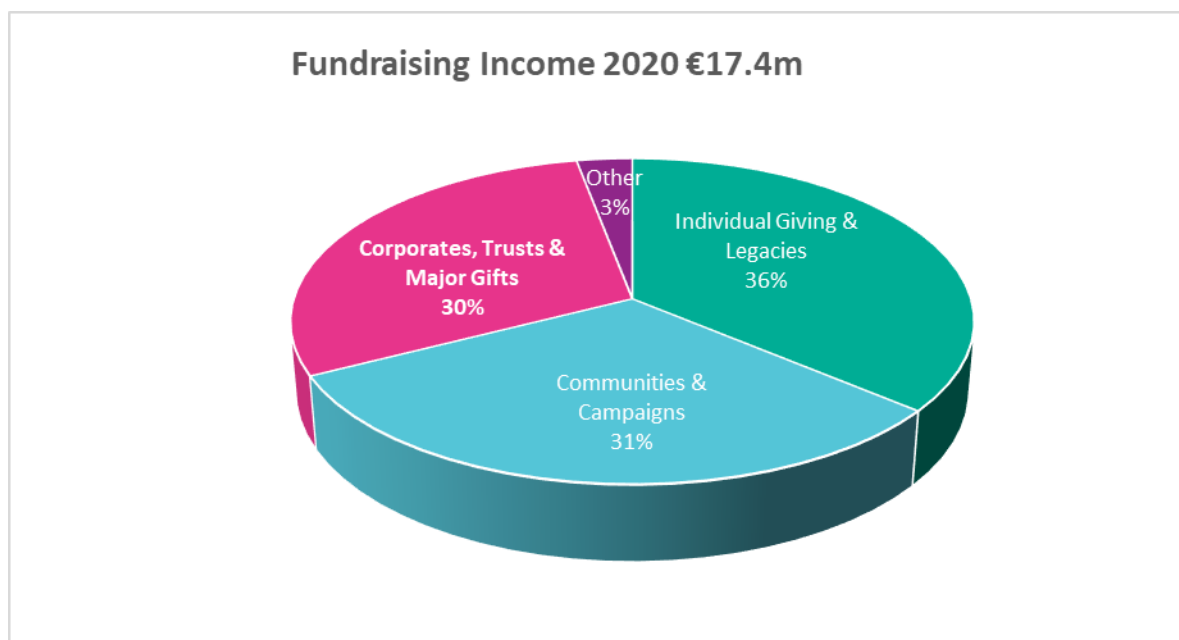
## FINANCIAL REVIEW

The financial outcome for the year for the Foundation is set out on page 28. In an incredibly challenging year, we were delighted to have raised €17.4m from fundraising income and earn €0.6m from investments, rental income and grants. Grant income including receipt of the wage subsidy scheme which was availed of for a number of months during the pandemic. After outgoing grants and expenditure of €13.2m this resulted in a net income of €4.8m being available to carry forward for future commitments. A detailed commentary on the financial results is set out below.

### Income

Fundraising income for the year of €17.4m compares to €18.1m for the previous year, a 4% decrease, however excluding the one-off donation of €2m from the immigrant investment programme, the actual decrease was 15% and caused by the COVID-19 pandemic and primarily due to the cancellation of so many events and campaigns.

The split of fundraising income across our portfolio was as follows:



Individual Giving and Legacies remained strong compared to 2019 with only a 1.5% decrease which was due to the continued support of our regular donors as well as the generous legacies left by people during the year.

Communities and Campaigns were the areas most affected by COVID-19 with 2 key bi-annual events due to take place in 2020, Route 66 and The Friendship Ball (in partnership with Great Ormond Street) and 2 key annual events, Inis Mór and the Diabetes Walk, cancelled. Our many eventers became very creative during the year to help compensate for those key events and many of our supporters went online to raise funds for sick children, however the strength of those key events could not be matched and we saw a 23% drop in income in this area to the value of €1.6m.

Corporates, Trusts & Major Gifts were also affected by the pandemic and there was a decrease in income in this area, however it was compensated by the receipt of a €2m donation from the Government approved Immigrant Investment Programme.

**FINANCIAL REVIEW (CONTINUED)**

**Expenditure**

Expenditure is classified between expenditure on raising funds and expenditure on charitable activities that are further explained in Note 1 on page 31. Expenditure on raising funds was €4.1m for the period compared to €6.1m for the previous year which represents a 33% decrease and was due to the impact of COVID 19 and the reduction of active challenges, marathons and campaigns during the year and their associated costs. Costs were also reduced in the Individual Giving area due to a cancellation of the door-to-door programme as well as a strategy to reduce direct marketing costs.

Support costs also decreased by 31% from 2019 due to the costs of the merger in the prior year not replicated as well as reduced office costs in 2020 as a result of staff working from home.

The result was overall costs of the Foundation at 23% of total income against a target and prior year of 34%.

**Investments, Investment Policy and Governance**

The Finance, Audit & Risk Committee of the Board regularly reviewed the financial performance of the Foundation including the performance of its investments.

It was the policy of the Board that all funds not immediately required for operational purposes should be appropriately invested – either in deposit accounts with reputable financial institutions, for funds that may be required in the shorter term; or, with major Irish investment managers, for those funds not required in the short term.

CHF's investment managers are listed in the information section to this report. Quarterly reports were received from those investment managers during the year.

**Funds Employed and Financial Position**

Total Reserves of the Foundation at year end were €28.8m. Of this total €7.1m was designated for projects approved by the Board and not paid by the year end to the hospitals and €9m was held in restricted funds to support specific projects and activities as decided by donors. This included the €2m immigrant investment programme donation which was restricted for the purchase of MRI Scanners in the hospitals – the projects are due to start in 2021 but have been delayed due to COVID-19.

The balance of reserves of €12.6m was unrestricted of which circa €2.5m is required as a minimum reserve based on the board's reserves policy to hold six months running costs of the Foundation for times of emergencies and uncertainties. This left €10.1m at year end available for commitments for 2021 and onwards.

As the board approved a new policy to fund commitments in the future from reserves this ensures a sustainable funding model for sick children and reduces the exposure to the effect of scenarios such as the pandemic on fundraising income. The Board therefore were satisfied that the Foundation was reasonably placed to meet its future commitments.

## PLANS FOR THE FUTURE

### Short Term Plans (2021)

In the year ahead, we look forward to working closely with our friends and colleagues in CHI to fund projects that will have the biggest impact on the most children across the entire network of paediatric care. From vital equipment and ground-breaking research to new services and urgent patient and parental supports, we pledge to be there, with the help of our wonderful supporters, to meet sick children's needs.

We look forward to building relationships with our supporters, forging new connections and building a strategy that will lay the groundwork for us to deliver support where it's needed in CHI for many years to come.

We will continue to expand our Grants Model to support sick children and their families as well as our commitment to paediatric research. Our research funding commitments for 2021 is expected to be €8m and our commitments to CHI for hospital grants is expected to be €6m for equipment, renovations and patient and parental supports. To ensure sustainable funding, the Foundation aims to raise at least €18m in 2021 and we would like to thank donors for their continued support of these important projects.

### Long Term Plans

Children's Health Foundation has gone through a great period of change over the past twelve months, and now prepares to enter the next phase of its ambitious plan to support sick children attending Children's Health Ireland (CHI) hospitals and urgent care centres today, tomorrow and into the future.

Children's Health Foundation is committed to its mission to give every sick child the very best chance. We will do this by implementing our new 2021-2023 Strategic Plan, 'Transforming Care for Sick children', which will focus on five key pillars over the next three years, to ensure that we can achieve the ambitious growth needed to continue to provide world-class facilities, research, and compassionate, loving care for every sick child in Ireland. These pillars are:

- Defining a compelling case to support sick children in Ireland
- Growing income exponentially
- Becoming part of the fabric and culture at all hospital sites
- Communicating consistently to inform stakeholders of the Foundation's work, impact and national reach
- Instilling a culture of excellence in everything we do

CHI is moving ever closer to the opening of the new national children's hospital on St. James' Campus, which will transform the delivery of paediatric care to children from all over the country. In the meantime, urgent and life-saving work is continuing around the clock in CHI at Connolly, Crumlin, Tallaght and Temple Street. At every step of this important journey, the Foundation and its loyal supporters will be there to provide ongoing support to change young lives for the better.

Our success to-date as Temple Street Foundation and CMRF Crumlin has been made possible only with the kindness and trust of our supporters across Ireland and beyond. As Children's Health Foundation, we will continue to operate at the very highest levels of governance, transparency and best-practice. We commit to keeping our supporters informed and updated every step of the way, so that they know how their kind donations are being put to work to bring real and lasting change to the lives of sick children who attend CHI.

**PLANS FOR THE FUTURE (CONTINUED)**

As we look ahead to the future, we know that the funding needs to provide support for CHI patients and their families will only continue to grow. We promise to be there, hand-in-hand with CHI, our supporters, fundraiser and volunteers, to ensure that CHI hospitals and urgent care centres – and in time the new children's hospital – have the supports and equipment they need to continue to provide world-class care, every minute of every day.

Children's Health Foundation remains committed to supporting the future of children's healthcare through research that has the potential to find new cures, gentler treatments and transformative new interventions.

Finally, we would like to thank each and every fundraiser, supporters and volunteer, who has made so much possible for sick children to date. We hope that they will stay by our side as we embark on this exciting and challenging new journey and continue to bring real and transformative change to the lives of children, young people and their families.

**EVENTS AFTER THE REPORTING DATE**

There were no significant events since the balance sheet date.

**GOING CONCERN**

Based on their assessment of current trends and forecast activities and taking into account their best estimate of the impact of COVID-19, the Board has a reasonable expectation that the Foundation has adequate resources to continue in operational existence for the foreseeable future. Thus, they continue to adopt the going concern basis in preparing the annual financial statements.

Further details regarding the adoption of the going concern basis can be found in note 2 to the financial statements.



## STRUCTURE, GOVERNANCE AND MANAGEMENT

### Governing Document

The Foundation is an Irish company incorporated in 2000 under the Companies Act. It is a company limited by guarantee with no share capital with Ministerial consent to omit limited from the title. The Foundation is governed by a Constitution.

The core charitable objectives for which the Foundation is established, are:

- i. to foster, promote and advance the work of any children's hospital or hospitals in Ireland in providing in-patient and out-patient medical care of the highest standard in a physical and cultural environment designed to minimise the emotional stress of childhood illness for patients and their parents or guardians;
- ii. to promote, foster and finance medical and scientific research into childhood illnesses, health and well-being, to save and improve young lives.

### Board of Directors, Officers and Management

The Foundation is governed by a Board of Directors who serve in a voluntary capacity. The Board consists of a Chair and up to eleven Directors.

*The Foundation-approved policy on Board tenure is as follows:*

1. The term of office of a Director is three (3) years.
2. A Director may be reappointed for up to a further two successive terms of three (3) years (being a maximum consecutive period of nine (9) years).<sup>1</sup>
3. No person shall be entitled to be appointed as a Director for more than nine (9) years in succession.

*The Foundation approved policy on the Chair tenure is as follows:*

1. The Chairperson of the Board holds office for a term of three (3) years.
2. They may be re-elected as Chairperson for one further succession term of three (3) years (being a maximum consecutive period of six (6) years).

The Board, on its initiative and on an exceptional basis, may exercise discretion to extend the maximum terms specified where it considers that such an extension would benefit the Foundation. Such discretion will be exercised on an annual basis and the Director concerned will be required to stand for re-election annually.

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<sup>1</sup> Two Directors (Siobhan Brady & Terence O'Rourke, Temple Street Foundation appointees) have served as Directors for the original company since 2000 and 2013 respectively; however when the merger took place their length of service was reset to start at 1<sup>st</sup> January 2019, the date the new Foundation came into being, to be consistent with the CMRF Crumlin and Tallaght appointees whose official start dates were 1<sup>st</sup> January 2019.

**STRUCTURE, GOVERNANCE AND MANAGEMENT (CONTINUED)**

**Board of Directors, Officers and Management (Continued)**

The current Directors and Chair are listed on page 5. The Directors and secretary, who served during the year except as noted for appointments and resignations are as follows:

**Directors and Board Members**

Helen Conlan (Chair)

Siobhan Brady

John Chase

Julia Davenport

Eilísh Hardiman (Appointed 2 November 2020)

Owen Hensey

David McCann (Appointed 2 November 2020)

Sinéad McSweeney (Appointed 10 September 2020)

Mark Moran (Appointed 2 December 2020)

Niamh O'Regan (Resigned 16 October 2020)

Terence O'Rourke

David Phelan

**Company Secretary**

Deirdre McMahon

**Board Committees**

To support the board, there are a number of sub-committees, each of which have a clearly defined Terms of Reference, chaired by a Board member and include subject-matter-experts where appropriate:

- (1) Finance, Audit and Risk Committee
- (2) Governance Committee

The Finance, Audit & Risk Committee assist the Board in fulfilling its responsibilities by providing an independent review of financial reporting and assisting the Board with, and overseeing, the Board's financial responsibilities. The Committee is responsible for all matters relating to the financial affairs of Children's Health Foundation and will provide the Board with an independent review of the budgetary process. The Committee also oversees the effectiveness of the risk management framework.

The Governance Committee assist the Board in fulfilling its governance obligations by providing an independent review of its legal and regulatory responsibilities through the provision of adequate systems, policies and procedures, and to oversee overarching strategic and operational human resource issues ensuring that there is compliance with the relevant HR legal and regulatory requirements.

The Committee is also responsible for ensuring that adequate Board succession planning, induction and training is in place to ensure that the organisation is well governed and run effectively, and appropriately to its aims, size, its beneficiaries' needs and overall strategic objectives. The Committee will lead the nominations process and succession planning.

In order to ensure best Governance practice, the Board monitors conflict of interest and conflict of loyalties at each board meeting – all directors must declare any conflicts at the start of each Board meeting and any such conflicts are recorded in the minutes.

**STRUCTURE, GOVERNANCE AND MANAGEMENT (CONTINUED)****Accountability, Transparency & Best Practice**

For many years we have adhered to the principles of accountability and transparency, recognising our responsibility to ensure that the generosity of our donors is applied in line with their wishes and in a cost-effective manner. Direct impact for the patients and their families is of paramount importance.

In support of this, the Board is committed to maintaining high standards of corporate governance and believe that this is a key element in ensuring the proper operation of the Foundation. Responsibility for the day-to-day management is delegated by the Board to the Chief Executive who is supported by a senior leadership team, staff and volunteers. Remuneration of the Chief Executive is reviewed and approved by the board.

There is a clearly defined division of responsibility between the Board and the Chief Executive who has responsibility for formulating strategy and policy within the parameters delegated to her by the board.

To actively demonstrate openness, transparency and integrity to our beneficiaries and donors, the Foundation operates under these three principles:

- **Transparent reporting** – The Foundation prepares an annual report and financial statements in accordance with the Charity SORP (Standard of Recommended Practice under FRS102) and makes them available to the public on our website.
- **Governance** - The Board signed off on the first CHF, new Charities Governance Code (issued by the Charities Regulator in November 2018) during the year for 2020 and has all records on file as advised by the Charities Regulator.
- **Good Fundraising** -The Foundation implemented all the requirements for the Statement of Guiding Principles of Fundraising in 2011 and continually reviews its performance against these principles.

The Board met seven times during the year (the quorum for Board meetings is four Directors); the Finance committee met four times during the year; the Governance Committee met seven times during the year with attendance (and eligibility) for all as follows:

<b>Directors</b>	<b>Board Meetings</b>	<b>Finance, Audit &amp; Risk Committee</b>	<b>Governance Committee</b>
Helen Conlan (Chair)	7 (7)	4 (4)	7 (7)
Siobhan Brady	7 (7)	n/a	7 (7)
John Chase	6 (7)	n/a	n/a
Julia Davenport	7 (7)	n/a	7 (7)
Eilish Hardiman	1 (1)	n/a	n/a
Owen Hensey	6 (7)	n/a	n/a
David McCann	1 (1)	n/a	n/a
Sinéad McSweeney	3 (3)	n/a	n/a
Mark Moran	1 (1)	n/a	n/a
Niamh O'Regan	4 (5)	3 (3)	n/a
Terence O'Rourke	7 (7)	4 (4)	n/a
David Phelan	7 (7)	n/a	7 (7)

**STRUCTURE, GOVERNANCE AND MANAGEMENT (CONTINUED)**

**Management, setting pay and remuneration**

The Board delegates the day-to-day management of the Foundation to an executive management team under the leadership of a Chief Executive Officer (CEO). Matters such as policy, strategic planning, and budgets are drafted by the executive management team for consideration and approval by the Board, who then monitor the implementation of these plans.

The Foundation sets remuneration of all staff based on averages within the not-for-profit sector and a benchmarking exercises are conducted every few years in conjunction with similar sized organisations in the sector. Pay scales and terms and conditions were reviewed and the Board is satisfied that the pay rates are in line with the sector.

**Remuneration of the Board**

The members of the Board cannot, under the governing documents, receive remuneration for services to the Foundation and may only be reimbursed for incidental expenses claimed. There were no expenses paid to any Directors in the period.

**Lobbying and Political Contributions**

There were no political contributions in 2020 (2019: Nil).

**Risk Management and Internal Control**

The Finance, Audit and Risk Committee has oversight of risk on behalf of the Board of Directors. They set the policy and procedures in relation to risk for the Foundation. The committee complete a detailed review of the risk register at least biannually at committee meetings and present the red (high) risks at every board meeting. Risk management is factored into the Foundation's operational planning, performance management, audit and monitoring.

Risks are split between seven main categories as defined by the Charities Regulator Authority (CRA): Governance, strategic, compliance, operational, financial, reputational and environmental risks.

## STRUCTURE, GOVERNANCE AND MANAGEMENT (CONTINUED)

## Risk Management and Internal Control (Continued)

The table below we have described each risk category setting out the risk appetite and the guiding principles to treat each category:

Category	CHF Appetite	Description	Mitigation (Actions to treat the risk)
<b>Governance</b>	Averse	Focus on strong governance ensures CHF has the highest standards of transparency and oversight by the board of directors into how funds are raised from the public and how those funds are dispersed for maximum impact for sick children.	CHF has appointed a governance and compliance executive to increase focus on compliance. The board sub-committee on governance meets regularly to focus on new policy development and sign off on the CRA code.
<b>Strategic</b>	Bold	To set ambitious fundraising targets to deliver sustained and meaningful support for sick children in Ireland while being mindful of costs and commitments CHF have undertaken.	Appointment of a project manager to manage the integration process ensuring focus on core fundraising is not impacted by the merger. Appointment of a new Director of Fundraising, Marketing and Communications to drive strategic growth plan.
<b>Compliance</b>	Averse	Ensuring that regulatory compliance remains a key focus during the process of the merger.	Gap analysis of CRA governance code completed allowing the board to prioritise its governance schedule. Appointment of a part time governance & compliance executive within CHF.
<b>Operational</b>	Balanced	Ensuring operational continuity and staff retention during the move from the heritage brands to the new organisation CHF.	Upskilling of existing staff to negate reliance on a single individual for key operational tasks. The board agreed 6 key strategic projects which are in train, to focus on easing the integration process and ensuring that there is clarity around communication relating to the merger of CMRF Crumlin and Temple Street Foundation.

## STRUCTURE, GOVERNANCE AND MANAGEMENT (CONTINUED)

## Risk Management and Internal Control (Continued)

Category	CHF Appetite	Description	Mitigation (Actions to treat the risk)
<b>Financial</b>	Averse & Balanced	Rigorous financial controls and strong reporting systems with high integrity of results and a more balanced attitude to risk in terms of investments and management of our portfolio of funds.	Board commissioned a report on distribution of funds before agreeing a new grants allocation policy to ensure highest standards of oversight. Regular meetings in place with CHI to ensure timely and effective use of donor funds. The Director of Finance merged and updated policies and procedures in relation to general finance, investments and reserves.
<b>Reputational</b>	Averse	Negative PR impacting on Charities and general enhanced scrutiny of governance in the charity sector can cause knock on reputational damage to CHF.	Crisis communications plan in place to allow the Foundation react quickly and positively should the need arise.
<b>Environmental</b>	Balanced	External factors can influence the progress of CHF and have a bearing on its fortunes, these are divided into 2 categories: CHI hospitals and general environmental.	CHI Hospitals- Regular joint meetings now in place to ensure constant communication with CHI, as well as an agreed patient consent process across both organisations crucial for sharing patient stories. External environment- new IT platform in place allowing staff to work remotely, virtual fundraising put in place to reduce the impact of lower income. On Brexit standard contractual clauses are in place for third party contracts based in the UK.

Taking the above risks into consideration, the Board of Directors are satisfied that systems are in place to monitor, manage and mitigate major risks. These systems provide reasonable but not absolute assurance against possible occurrence of these risks.

**STAFF AND VOLUNTEERS**

The support of the Foundation's dedicated volunteers is vital to its on-going work. The Foundation continued to strengthen its network of volunteers in 2019, with over 1,000 members of the public giving their time to assist the Foundation's fundraising work in all areas including campaigns, events and administration.

The largest cohort of volunteers was enlisted to support the Foundation's Trick or Treat campaign, with more than 850 students assisting with on-street bucket collections over a five-day period. We were also assisted by three volunteers who supported our administrative function.

The Foundation is very proud of the difference its donors and volunteers have made to the lives of sick children in Temple Street and Crumlin. The strength and support of the Foundation's community of staff, volunteers and donors enables Children's Health Ireland to continually strive to provide the best care possible.

The Foundation acknowledges with immense gratitude, the hard work, dedication and personal care and attention that its employees give to their roles on a daily basis.

**ACCOUNTING RECORDS**

The measures that the directors have taken to secure compliance with the requirements of sections 281 to 285 of the Companies Act 2014 with regard to the keeping of accounting records, are the employment of appropriately qualified accounting personnel and the maintenance of computerised accounting systems. The company's accounting records are maintained at the company's business address Fundraising Office Temple Street Children's University Hospital, Temple Street, Dublin 1 and at the offices of CMRF Crumlin, 14-18 Drimnagh Road, Crumlin, Dublin 12.

**STATEMENT ON RELEVANT AUDIT INFORMATION**

Each of the persons who are directors at the time when this Directors' report is approved has confirmed that:


- so far as the director is aware, there is no relevant audit information of which the company's auditors are unaware, and
- the director has taken all the steps that ought to have been taken as a director in order to be aware of any relevant audit information and to establish that the company's auditors are aware of that information.

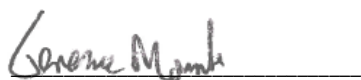
This confirmation is given and should be interpreted in accordance with the provisions of Section 330 of the Companies Act 2014.

**AUDITORS**

The auditors, Deloitte Ireland LLP, Chartered Accountants and Statutory Audit Firm, continue in office in accordance with Section 383(2) of the Companies Act 2014.

Approved by the Board and signed on its behalf by:

  
Mark Moran  
Chair

  
Terence O'Rourke  
Director

Date: 03.09.2021

**DIRECTORS' RESPONSIBILITIES STATEMENT**

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The directors are responsible for preparing the directors' report and the financial statements in accordance with the Companies Act 2014.

Irish company law requires the directors to prepare financial statements for each financial year. Under the law, the directors have elected to prepare the financial statements in accordance with FRS 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland issued by the Financial Reporting Council* ("relevant financial reporting framework"). Under company law, the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the assets, liabilities and financial position of the Foundation as at the financial year end date and of the surplus or deficit of the company for the financial year and otherwise comply with the Companies Act 2014.

In preparing those financial statements, the directors are required to:

- select suitable accounting policies for the company financial statements and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether the financial statements have been prepared in accordance with the applicable accounting standards, identify those standards, and note the effect and the reasons for any material departure from those standards; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for ensuring that the company keeps or causes to be kept adequate accounting records which correctly explain and record the transactions of the company, enable at any time the assets, liabilities, financial position and profit or loss of the company to be determined with reasonable accuracy, enable them to ensure that the financial statements and directors' report comply with the Companies Act 2014 and enable the financial statements to be audited. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The directors are responsible for the maintenance and integrity of the corporate and financial information included on the company's website.



## INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF CHILDREN'S HEALTH FOUNDATION

### Report on the audit of the financial statements

#### Opinion on the financial statements of Children's Health Foundation (the 'company')

In our opinion the financial statements:

- give a true and fair view of the assets, liabilities and financial position of the company as at 31 December 2020 and of the net income for the financial year then ended; and
- have been properly prepared in accordance with the relevant financial reporting framework and, in particular, with the requirements of the Companies Act 2014.

The financial statements we have audited comprise:

- the Statement of Financial Activities;
- the Balance Sheet;
- the Statement of Cash Flows; and
- the related notes 1 to 25, including a summary of significant accounting policies as set out in note 1.

The relevant financial reporting framework that has been applied in their preparation is the Companies Act 2014 and FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" issued by the Financial Reporting Council ("the relevant financial reporting framework").

#### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (Ireland) (ISAs (Ireland)) and applicable law. Our responsibilities under those standards are described below in the "Auditor's responsibilities for the audit of the financial statements" section of our report.

We are independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in Ireland, including the Ethical Standard issued by the Irish Auditing and Accounting Supervisory Authority, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Conclusions relating to going concern

In auditing the financial statements, we have concluded that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

#### Other information

The other information comprises the information included in the annual report and financial statements for the financial year ended 31 December 2020, other than the financial statements and our auditor's report thereon. The directors are responsible for the other information contained within the annual report and financial statements for the financial year ended 31 December 2020. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

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## INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF CHILDREN'S HEALTH FOUNDATION

### Report on the audit of the financial statements (Continued)

#### Other information (Continued)

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

#### Responsibilities of directors

As explained more fully in the Directors' Responsibilities Statement, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view and otherwise comply with the Companies Act 2014, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

#### Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (Ireland) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs (Ireland), we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of the auditor's report. However, future events or conditions may cause the entity to cease to continue as a going concern.

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## INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF CHILDREN'S HEALTH FOUNDATION

### Report on the audit of the financial statements (Continued)

#### Auditor's responsibilities for the audit of the financial statements (Continued)

- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that the auditor identifies during the audit.

### Report on other legal and regulatory requirements

#### Opinion on other matters prescribed by the Companies Act 2014

Based solely on the work undertaken in the course of the audit, we report that:

- We have obtained all the information and explanations which we consider necessary for the purposes of our audit.
- In our opinion the accounting records of the company were sufficient to permit the financial statements to be readily and properly audited.
- The financial statements are in agreement with the accounting records.
- In our opinion the information given in the directors' report is consistent with the financial statements and the directors' report has been prepared in accordance with the Companies Act 2014.

#### Matters on which we are required to report by exception

Based on the knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified material misstatements in the directors' report.

We have nothing to report in respect of the provisions in the Companies Act 2014 which require us to report to you if, in our opinion, the disclosures of directors' remuneration and transactions specified by law are not made.

#### Use of our report

This report is made solely to the company's members, as a body, in accordance with Section 391 of the Companies Act 2014. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.



Margarita Martin  
For and on behalf of Deloitte Ireland LLP  
Chartered Accountants and Statutory Audit Firm  
Deloitte & Touche House, Earlsfort Terrace, Dublin 2

Date: 8 September 2021

CHILDREN'S HEALTH FOUNDATION

STATEMENT OF FINANCIAL ACTIVITIES  
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2020

		2020	2020	2020	2019	2019	2019
		Unrestricted	Restricted	Total	Unrestricted	Restricted	Total
		Funds	Funds		Funds	Funds	
	Notes	€'000	€'000	€'000	€'000	€'000	€'000
<b>INCOME FROM:</b>							
Donations and fundraising activities	5	12,708	4,666	<b>17,374</b>	14,424	3,665	<b>18,089</b>
Grant Income		30	-	<b>30</b>	-	198	<b>198</b>
Other Income	6	426	-	<b>426</b>	201	-	<b>201</b>
<b>Total Income</b>		<b>13,164</b>	<b>4,666</b>	<b>17,830</b>	<b>14,625</b>	<b>3,863</b>	<b>18,488</b>
<b>EXPENDITURE ON:</b>							
Raising funds	7	(4,092)	(11)	<b>(4,103)</b>	(5,649)	(418)	<b>(6,067)</b>
Charitable activities	8	(5,795)	(3,288)	<b>(9,083)</b>	(8,190)	(3,752)	<b>(11,942)</b>
<b>Total Expenditure</b>		<b>(9,887)</b>	<b>(3,299)</b>	<b>(13,186)</b>	<b>(13,839)</b>	<b>(4,170)</b>	<b>(18,009)</b>
Net gain / (loss) on investments		199		<b>199</b>	775		<b>775</b>
<b>Net income/ (expenditure) for the year</b>	10	3,476	1,367	4,843	1,561	(307)	1,254
Taxation	12	-	-	-	-	-	-
<b>Net movement in funds</b>	19	<b>3,476</b>	<b>1,367</b>	<b>4,843</b>	<b>1,561</b>	<b>(307)</b>	<b>1,254</b>
<b>RECONCILIATION OF FUNDS</b>							
Total funds brought forward	19	16,268	7,658	23,926	14,707	7,965	22,672
<b>Total funds carried forward</b>	19	<b>19,744</b>	<b>9,025</b>	<b>28,769</b>	<b>16,268</b>	<b>7,658</b>	<b>23,926</b>

There are no other recognised gains or losses other than those listed above and the net movement in funds for the financial year. All income and expenditure derives from continuing activities.

CHILDREN'S HEALTH FOUNDATION

**BALANCE SHEET  
AS AT 31 DECEMBER 2020**

	<i>Notes</i>	<b>2020 €'000</b>	2019 €'000
<b>Fixed Assets</b>			
Tangible assets	13	<b>1,276</b>	<b>1,187</b>
<b>Current Assets</b>			
Investments	14	3,567	3,403
Debtors	15	1,269	468
Cash at bank and in hand		26,949	23,359
		<b>31,785</b>	<b>27,230</b>
<b>Current Liabilities</b>			
Creditors	16	(4,292)	(4,491)
<b>Net Current Assets</b>			
		<b>27,493</b>	<b>22,739</b>
<b>NET ASSETS</b>			
		<b>28,769</b>	<b>23,926</b>
<b>FUNDS OF THE CHARITY:</b>			
Unrestricted funds	19	12,625	6,803
Designated funds	19	7,120	9,465
Restricted fund	19	9,024	7,658
	20	<b>28,769</b>	<b>23,926</b>

The financial statements were approved and authorised for issue by the Board of Directors and signed on its behalf by:



Mark Moran  
Chair



Terence O'Rourke  
Director

Date: 03.09.2021

**STATEMENT OF CASH FLOWS  
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2020**

**RECONCILIATION OF NET INCOME/(EXPENDITURE) TO  
CASH GENERATED / (EXPENDED) FROM CHARITABLE ACTIVITIES**

	<i>Notes</i>	<b>2020</b> €'000	2019 €'000
<b>Net income/(expenditure) for the financial year</b>		<b>4,843</b>	1,254
<b>Cash flows from/(used in) operating activities</b>			
Depreciation charge		70	61
Interest receivable		-	(1)
(Increase) in debtors		(801)	(390)
(Decrease) / Increase in creditors		(200)	644
Fair value movements on investments		(199)	(775)
		<hr/>	<hr/>
<b>Net cash flows from operating activities</b>		<b>3,713</b>	<b>793</b>
<b>Cash flows from investing activities:</b>			
Deposit interest received		-	1
Purchase of fixed assets	<i>13</i>	(158)	(17)
Purchase of investments	<i>14</i>	-	-
Proceeds on disposal of investments	<i>14</i>	35	2,090
		<hr/>	<hr/>
<b>Net cash flows from investing activities</b>		<b>(123)</b>	<b>2,074</b>
		<hr/>	<hr/>
<b>Increase in cash and cash equivalents</b>		<b>3,590</b>	<b>2,867</b>
Cash and cash equivalent at the beginning of the year		<b>23,359</b>	20,492
<b>Cash and cash equivalent at the end of the year</b>		<b>26,949</b>	23,359
		<hr/> <hr/>	<hr/> <hr/>
<b>Analysis of Cash and Cash Equivalents</b>			
Cash and cash equivalent at the end of financial year		<b>26,949</b>	23,359
		<hr/> <hr/>	<hr/> <hr/>

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2020**

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**1. ACCOUNTING POLICIES**

The principal accounting policies are summarised below. They have all been applied consistently throughout the current and the preceding financial year.

**Basis of Preparation**

Children's Health Foundation is a company incorporated in Ireland under the Companies Act 2014. The address of the registered office is 12-14 Drimnagh Road, Crumlin, Dublin 12. The nature of Children's Health Foundation's operations and its principal activities are set out in the directors' report on pages 6 to 23.

In accordance with Section 1180(8) of the Companies Act 2014, the company is exempt from including the word "Limited" in its name. The company is limited by guarantee and has no share capital.

The financial statements have been prepared under the historical cost convention and in accordance with FRS 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland issued by the Financial Reporting Council, as applied in accordance with the provisions of the Companies Act 2014, and with the Accounting and Reporting by Charities Statement of Recommended Practice applicable to charities preparing their financial statements in accordance with FRS102 ("the Charities SORP") ("relevant financial reporting framework").

The functional currency of Children's Health Foundation is considered to be euro because that is the currency of the primary economic environment in which the company operates.

**Going Concern**

The financial statements are prepared on a going concern basis and further detail is included in note 2 of the financial statements.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)  
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2020

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1. ACCOUNTING POLICIES (CONTINUED)

**Income**

Income is recognised in the SOFA in accordance with SORP rules which is based on three criteria being met which are entitlement, measurement and probability.

Research grant income is deferred as it relates to income received that has conditions attached to it and is released to income once the associated project costs are incurred for the relevant research project and the conditions are met.

Bequests in kind are accounted for at valuation.

**Grants**

Grants are issued on a cash basis as costs are incurred by beneficiaries. Expenditure incurred on research projects are recognised as a liability in the accounts.

**Government Grants**

Government grants are not recognised until there is reasonable assurance that the Foundation will comply with the conditions attaching to them and that the grants will be received. Government grants that are receivable as compensation for expenses or losses already incurred or for the purpose of giving immediate financial support to the Foundation with no future related costs are recognised as income in the period in which they are received. Amounts are recognised as income over the periods necessary to match them with the related costs and are deducted in reporting the related expense.

As with many similar charitable organisations, independent groups from time to time organise fundraising activities in the name of Children's Health Foundation. However, as amounts collected in this way are outside the control of the Foundation, they are not included in the financial statements until received by the Foundation.

**Expenditure**

All expenditure is accounted for on the accruals basis. The Foundation records expenditure as expenditure on raising funds; expenditure on charitable activities and expenditure on support costs which are allocated between expenditure on raising funds and expenditure on raising funds and expenditure on charitable activities.

- Expenditure on raising funds include costs directly associated with generating fundraising income. Examples of these are direct fundraising salaries, donor acquisition costs, marketing, support materials and event costs.
- Expenditure on charitable activities include grants made in pursuit of the Foundation's objectives of promoting medical and scientific research and funding to Children's Health Ireland at Temple Street and Crumlin and the National Children's Research Centre. These are primarily made up of grants issued to CHI and NCRC and in addition includes an allocation of CHF staff who are responsible for grant management and programme support and an allocation of hospital literature and promotional materials.
- Other expenditure includes those support costs incurred to manage the funds generated by the Foundation. These include salary costs, governance, IT, HR costs and audit fees. Support costs are allocated to expenditure on raising funds and charitable activities. Allocation methods used are staff numbers, staff time and space occupied.



1. ACCOUNTING POLICIES (CONTINUED)

**Funds Accounting**

The Foundation maintains the following funds:

***Unrestricted General Funds***

Unrestricted funds represent amounts which are expendable at the discretion of the Board of Directors in furtherance of the objectives of the charity.

***Designated Funds***

Designated funds are unrestricted funds which have been ring-fenced by the directors for major projects committed for funding for Children's Health Ireland as detailed in note 20. Conditions are attached to designated funds and the Foundation can redistribute funds if these conditions are not satisfied.

***Restricted Funds***

Restricted funds represent donations which are subject to specific conditions as specified by the donors or grant making institutions. Expenditure which meets this criterion is allocated to the relevant fund.

**Foreign Currency**

Transactions in foreign currency are recorded at the rate ruling at the date of the transaction. Monetary assets and liabilities denominated in foreign currencies are translated at the rate of exchange ruling at the balance sheet date. All differences are taken to the Statement of Financial Activities.

**Tangible Fixed Assets**

Tangible fixed assets are stated at cost less accumulated depreciation. Depreciation of fixed assets is provided on cost in equal instalments over the estimated useful lives of the assets. The annual rates of depreciation are as follows:

Buildings – 2% | Fixtures and Fittings – 10% | Office and computer equipment – 20%

**Leasing**

Rentals under operating leases are charged on a straight-line basis over the lease term, even if the payments are not made on such a basis. Benefits received and receivable as an incentive to sign an operating lease are similarly spread on a straight-line basis over the lease term.

**Investments**

Investments are shown at fair value. Unrealised movements on revaluation are included in the SOFA. Income from investments is recognised in the financial period it is receivable.

**Pensions**

The Foundation makes contributions to pension plans selected by relevant employees and administers contributions made by and on behalf of the employees which are invested in PRSAs. The amounts charged to the SOFA in respect of pension costs are the contributions payable in the year. Differences between contributions payable in the financial period and contributions actually paid are shown as either accruals or prepayments in the balance sheet.

**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)  
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2020**

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**1. ACCOUNTING POLICIES (CONTINUED)**

**Financial Instruments**

Financial assets and financial liabilities are recognised when the company becomes a party to the contractual provisions of the instrument.

Financial liabilities are classified according to the substance of the contractual arrangements entered into.

*(i) Financial assets and liabilities*

All financial assets and liabilities are initially measured at transaction price (including transaction costs), unless the arrangement constitutes a financing transaction. If an arrangement constitutes a financing transaction, the financial asset or financial liability is measured at the present value of the future payments discounted at a market rate of interest for a similar debt instrument.

Financial assets are derecognised when and only when a) the contractual rights to the cash flows from the financial asset expire or are settled, b) the company transfers to another party substantially all of the risks and rewards of ownership of the financial asset, or c) the company, despite having retained some significant risks and rewards of ownership, has transferred control of the asset to another party and the other party has the practical ability to sell the asset in its entirety to an unrelated third party and is able to exercise that ability unilaterally and without needing to impose additional restrictions on the transfer.

Financial liabilities are derecognised only when the obligation specified in the contract is discharged, cancelled or expires.

Balances that are classified as payable or receivable within one year on initial recognition are measured at the undiscounted amount of the cash or other consideration expected to be paid or received, net of impairment.

**2. GOING CONCERN**

The financial statements have been prepared on a going concern basis. Since March 2020 and the arrival of the Global pandemic (COVID-19) some uncertainties regarding future income-generating capabilities have arisen. The directors have considered the impact of COVID-19 on the Foundation. Given the Foundation's main sources of income are currently from voluntary sources and fundraising activities, there is a clear possibility that the Foundation's operations could be affected and its incoming resources disrupted should the pandemic continue for an indefinite duration. The Foundation had net current assets of €27.5m (2019: €22.7m), including €26.9m (2019: €23.4m) in cash at bank at the year end and had €12.6m (2019: €6.8m) of unrestricted reserves at that date.

The board has determined that the Foundation should have sufficient reserves and in line with guidance issued by the CRA and with the satisfactory reserves position at year end it means that there is no immediate threat to the going concern status of the Foundation.

**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)  
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2020**

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**2. GOING CONCERN (CONTINUED)**

Management and the Board have reviewed the Foundation's forecasts and projections, taking account of the anticipated impact and uncertainties of COVID-19. The Board consider that the forecasts and projections, together with the reserves held, demonstrate that the Board has a reasonable expectation that the company has adequate resources to operate within the level of its current cash flows and reserves for the foreseeable future (at least twelve months from the date of approval of these financial statements).

Thus, they continue to adopt the going concern basis of accounting in preparing the annual financial statements. Accordingly, these financial statements do not include any adjustments to the carrying amount and classification of assets and liabilities that may arise if the company was unable to continue as a going concern.

**3. CRITICAL ACCOUNTING JUDGEMENTS AND KEY SOURCES OF ESTIMATION UNCERTAINTY**

In the application of the Company's accounting policies, which are described in note 1, the directors are required to make judgements, estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period or in the period of the revision and future periods if the revision affects both current and future periods.

The following are critical judgements that the Directors have made in the process of applying the Foundation's accounting policies and that have the most significant effect on the amounts recognised in the financial statements:

*Tangible Fixed Assets:*

In Note 13 to the financial statements, tangible assets are stated at cost less depreciation. In order to calculate the depreciation of tangible assets, the Directors of the Foundation estimate the useful lives of a specific asset class considering the type of assets, past experience, estimated residual value and the expected useful life.

Buildings are assessed for indicators of impairment at each balance sheet date. If there is objective evidence of impairment, an impairment loss is recognised in the statement of financial activities.

**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)**  
**FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2020**

**4. COMPANY STATUS**

The Company is a company limited by guarantee. Every member of the company undertakes to contribute to the assets of the company in the event of the company wound up while he/she is a member, or within one year after he/she ceases to be a member, for payment of the debts and liabilities of the company contracted before he/she ceases to be a member, and of the costs, charges and expense of winding up, and for the adjustment of the rights of the contributors among themselves, such amounts as may be required not exceeding €1.27.

**5. DONATIONS AND LEGACIES**

	<b>2020</b>	<b>2020</b>	<b>2020</b>	2019
	<b>Unrestricted</b>	<b>Restricted</b>	<b>Total</b>	Total
	<b>€'000</b>	<b>€'000</b>	<b>€'000</b>	€'000
Individual Giving & Legacies	5,640	624	<b>6,264</b>	6,358
Communities & Campaigns	4,187	1,277	<b>5,464</b>	7,124
Corporate, Trusts & Major Gifts	2,396	2,728	<b>5,124</b>	4,145
Other	485	37	<b>522</b>	462
	<u>12,708</u>	<u>4,666</u>	<u><b>17,374</b></u>	<u>18,089</u>
	<u><u>12,708</u></u>	<u><u>4,666</u></u>	<u><u><b>17,374</b></u></u>	<u><u>18,089</u></u>

**6. OTHER INCOME**

	<b>2020</b>	<b>2020</b>	<b>2020</b>	2019
	<b>Unrestricted</b>	<b>Restricted</b>	<b>Total</b>	Total
	<b>€'000</b>	<b>€'000</b>	<b>€'000</b>	€'000
Deposit interest	-	-	-	1
Rental Income	200	-	<b>200</b>	200
Wage Subsidy Scheme	226	-	<b>226</b>	-
	<u>426</u>	<u>-</u>	<u><b>426</b></u>	<u>201</u>
	<u><u>426</u></u>	<u><u>-</u></u>	<u><u><b>426</b></u></u>	<u><u>201</u></u>

**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)**  
**FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2020**

**7. EXPENDITURE ON RAISING FUNDS**

	2020 Unrestricted €'000	2020 Restricted €'000	2020 Total €'000	2019 Total €'000
Individual Giving & Legacies	755	-	755	1,389
Communities & Campaigns	1,228	11	1,239	2,110
Corporates, Trusts & Major Gifts	919	-	919	930
Other	171	-	171	55
Support Costs (Note 9)	1,019	-	1,019	1,583
	<u>4,092</u>	<u>11</u>	<u>4,103</u>	<u>6,067</u>

In 2020 support costs were allocated to expenditure on raising funds and charitable activities, a change from 2019 where they were only allocated to charitable activities.

**8. EXPENDITURE ON CHARITABLE ACTIVITIES**

Activity	Grants Unrestricted 2020 €'000	Direct & Support Costs Unrestricted (Note 9a) 2020 €'000	Total Unrestricted 2020 €'000	Grants Restricted 2020 €'000	Total 2020 €'000
	Research	2,819	284	3,103	1,761
Medical Equipment Patient & Parental Support Services	1,359	137	1,495	848	2,344
Redevelopment & New Service Development	540	54	594	337	931
	547	55	603	342	944
	<u>5,265</u>	<u>530</u>	<u>5,795</u>	<u>3,288</u>	<u>9,083</u>

The Foundation had designated funds of €7,120k at 31 December 2020, awaiting disbursement (See Note 20).

**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)**  
**FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2020**

**8. EXPENDITURE ON CHARITABLE ACTIVITIES (CONTINUED)**

**8(a). DIRECT & SUPPORT COSTS UNRESTRICTED ANALYSIS**

	<b>Direct Costs 2020 €'000</b>	<b>Support Costs 2020 €'000</b>	<b>Total Costs 2020 €'000</b>
Research	181	103	<b>284</b>
Medical Equipment	87	49	<b>136</b>
Patient & Parental Support Services	35	20	<b>55</b>
Redevelopment & New Service Development	35	20	<b>55</b>
	<u><b>338</b></u>	<u><b>192</b></u>	<u><b>530</b></u>

**8(b). EXPENDITURE ON CHARITABLE ACTIVITIES PRIOR YEAR**

Activity	Direct & Support Costs		Total Unrestricted 2019 €'000	Grants		Total 2019 €'000
	Unrestricted 2019 €'000	Unrestricted (Note 9a) 2019 €'000		Restricted 2019 €'000	Total 2019 €'000	
Research	4,557	193	4,750	1,437	6,187	
Medical Equipment	2,059	119	2,178	1,764	3,942	
Patient & Parental Support Services	324	13	337	135	472	
Redevelopment & New Service Development	885	40	925	416	1,341	
	<u>7,825</u>	<u>365</u>	<u>8,190</u>	<u>3,752</u>	<u>11,942</u>	

The Foundation had designated funds of €9,465k at 31 December 2019, awaiting disbursement (See Note 20).

**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)**  
**FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2020**

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**8. EXPENDITURE ON CHARITABLE ACTIVITIES (CONTINUED)**

**8(b). EXPENDITURE ON CHARITABLE ACTIVITIES PRIOR YEAR (CONTINUED)**

	Direct Costs 2019 €'000	Support Costs 2019 €'000	Total Costs 2019 €'000
Research	119	74	193
Medical Equipment	52	67	119
Patient & Parental Support Services	3	10	13
Redevelopment & New Service Development	11	29	40
	<u>185</u>	<u>180</u>	<u>365</u>
	<u><u>185</u></u>	<u><u>180</u></u>	<u><u>365</u></u>

Support costs include salary costs, governance, IT, HR and audit fees. These costs are allocated to charitable activities using allocation methods of staff numbers and space occupied.

**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)**  
**FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2020**

**9. ANALYSIS OF SUPPORT COSTS**

Support costs are those costs incurred to manage the funds generated by Children's Health Foundation. Allocation methods used to apportion to charitable activities are staff numbers on activities for all headings below except for premises costs and depreciation which are allocated based on space occupied. These costs are allocated across expenditure on raising funds and charitable activities as noted below.

	Expenditure on Raising Funds 2020 €'000	Charitable Activities 2020 €'000	Total Support Costs 2020 €'000
Salaries	590	118	708
Travel & Accommodation costs	1	-	1
Administration & Communications	157	31	189
Premises costs	47	7	54
Professional & Governance costs	125	25	150
Depreciation	61	10	70
Banking & Finance costs	38	-	38
<b>Total</b>	<b>1,019</b>	<b>192</b>	<b>1,211</b>

*Analysis of support costs – prior year:*

	Expenditure on Raising Funds 2019 €'000	Charitable Activities 2019 €'000	Total Support Costs 2019 €'000
Salaries	814	92	906
Travel & Accommodation costs	8	1	9
Administration & Communications	169	20	189
Premises costs	125	17	142
Professional & Governance costs	375	42	417
Depreciation	53	8	61
Banking & Finance costs	39	-	39
<b>Total</b>	<b>1,583</b>	<b>180</b>	<b>1,763</b>



**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)**  
**FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2020**

**10. NET INCOME/ (EXPENDITURE)**

Net movement in funds for the financial year is stated after charging / (crediting):

	<b>2020</b>	2019
	<b>€'000</b>	€'000
Depreciation of tangible fixed assets (note 13)	70	61
Interest receivable	-	(1)
Directors' remuneration	-	-
Operating lease payments (note 18)	6	6
	<u>70</u>	<u>66</u>

**11. EMPLOYEES AND REMUNERATION**

The average number of persons employed by the company during the financial year was 40 (2019: 39) and is analysed into the following categories:-

	<b>2020</b>	2019
Fundraising	25	25
Charitable Activities	5	3
Support & Management	9	11
	<u>39</u>	<u>39</u>

The staff costs amounted to:	<b>€'000</b>	€'000
Salaries	1,742	2,068
Social welfare costs	166	226
Pension costs (Note 18)	71	61
Severance payments	-	153
	<u>1,979</u>	<u>2,508</u>

**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)**  
**FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2020**

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**11. EMPLOYEES AND REMUNERATION (CONTINUED)**

The number of employees at each of the salary bands (salary only, excluding PRSI, pension contribution, allowances and other benefits) from €70,000 and above are as follows:

	2020	2019
Salary Band €70,000 - €80,000	1	2
Salary Band €80,001 - €90,000	-	1
Salary Band €90,001 - €100,000	1	1
Salary Band €100,001- €110,000	1	-
Salary Band €110,001- €120,000	-	-
Salary Band €120,001- €130,000	1	1

Total key management compensation (salary, PRSI, pension contribution, allowances and other benefits) for the financial year was €538,956 (2019: €713,937)

**12. TAXATION**

In accordance with the provisions of section 207 (as applied to companies by Section 76) Section 609 (Capital Gains Tax) and Section 266 (Deposit Interest Retention Tax) of the Taxes Consolidation Act, 1997, under charity number CHY13534, CHF has been granted a tax exemption. This exemption, which applies to Corporation Tax, Capital Gains Tax and Deposit Retention Tax, extends to income and property of CHF.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)  
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2020

13. TANGIBLE ASSETS

	Buildings €'000	Fixtures & Fittings €'000	Office equipment €'000	Computer equipment €'000	Total €'000
<b>Cost</b>					
At 1 January 2020	1,676	-	335	221	2,232
Additions	-	104	-	54	158
Disposals	-	-	(181)	(102)	(283)
<b>At 31 December 2020</b>	<b>1,676</b>	<b>104</b>	<b>154</b>	<b>173</b>	<b>2,107</b>
<b>Depreciation</b>					
At 1 January 2020	570	-	284	190	1,044
Disposals	-	-	(181)	(102)	(283)
Charge for financial year	24	4	12	30	70
<b>At 31 December 2020</b>	<b>594</b>	<b>4</b>	<b>115</b>	<b>118</b>	<b>831</b>
<b>Net book amounts</b>					
<b>At 31 December 2020</b>	<b>1,082</b>	<b>100</b>	<b>39</b>	<b>55</b>	<b>1,276</b>
At 31 December 2019	1,106	-	50	31	1,187

**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)**  
**FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2020**

<b>14. INVESTMENTS (AT FAIR VALUE)</b>	<b>2020</b>	2019
	<b>€'000</b>	€'000
<b>Investment Funds</b>		
At 1 January 2020	3,403	4,718
Disposals	(35)	(2,090)
Movement in fair value	199	775
<b>At 31 December 2020</b>	<b>3,567</b>	<b>3,403</b>

Investment funds are included in the financial statements at market value and any fluctuations are accounted for in the Statement of Financial Activities. The investments were held with the following investment managers at the financial year end:

	<b>2020</b>	2019
	<b>€'000</b>	€'000
Northern Trust / Kleinwort Benson Investors:		
<i>Global Managed Funds</i>	-	35
Irish Life Investment Managers Limited:		
<i>MAPS Scheme</i>	1,028	1,026
Quilter Cheviot Investment Management:		
<i>Diversified Portfolio</i>	2,539	2,342
	<b>3,567</b>	<b>3,403</b>

<b>15. DEBTORS</b>	<b>2020</b>	2019
	<b>€'000</b>	€'000
Other debtors	1,058	385
Prepayments	211	83
	<b>1,269</b>	<b>468</b>

**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)**  
**FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2020**

<b>16. CREDITORS:</b> Amounts falling due within one-year	<b>2020</b>	2019
	<b>€'000</b>	€'000
Trade creditors	257	719
General Accruals	656	198
Amount due to CHI (Note 21)		
CHI at Crumlin	136	308
CHI at Temple Street	124	62
Amount due to NCRC (Note 21)	748	654
Grants accrued		
CHI at Crumlin	1,117	1,251
NCRC	1,117	1,231
Other creditors	16	10
PAYE/PRSI	109	28
Deferred grant income (Note 16a)	13	30
	<u>4,292</u>	<u>4,491</u>
	<u><u>4,292</u></u>	<u><u>4,491</u></u>

**16(a). DEFERRED INCOME**

Deferred Income comprises of grants for specific research projects carried out by the NCRC. This income is released as the associated project costs are incurred for the relevant research project.

	<b>2020</b>	2019
	<b>€'000</b>	€'000
Balance at start of year	30	228
Amount released to income earned from charitable activities	(30)	(198)
Amount deferred in the period	13	-
	<u>13</u>	<u>30</u>
	<u><u>13</u></u>	<u><u>30</u></u>

**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)**  
**FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2020**

**17. FINANCIAL INSTRUMENTS**

The carrying values of the company's financial assets and liabilities are summarised by category below:

	<b>2020</b>	2019
	<b>€'000</b>	€'000
<b>Financial assets</b>		
<i>Measured at fair value through SOFA</i>		
- Current asset listed investments (see note 14)	3,567	3,403
	=====	=====
<i>Measured at undiscounted amount receivable</i>		
- Debtors (see note 15)	30	385
	=====	=====
<b>Financial liabilities</b>		
<i>Measured at undiscounted amount payable</i>		
- Trade and other payables (see note 16)	1,390	1,753
	=====	=====

**18. COMMITMENTS**

**PENSION COMMITMENTS**

The Foundation makes contributions to pension plans selected by relevant employees and administers contributions made by and on behalf of employees which are invested in PRSAs. The contributions payable to the retirement benefit schemes during the financial period are charged to the Statement of Financial Activities. The amount paid in the financial period was €71k (2019: €61k). An accrual of €16k is included in the financial statements with respect to outstanding contributions at 31 December 2020 (2019: €10k).

**LEASE COMMITMENTS**

Analysis of lease commitments in respect of:

<b>Operating leases:</b>	<b>2020</b>	2019
	<b>€'000</b>	€'000
Amounts payable during the next twelve months in respect of operating leases which expire:		
- within one year	6	6
- between two and five years	8	14
- after five years	-	-
	-----	-----
	14	20
	=====	=====

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)  
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2020

## 19. FUNDS OF THE CHARITY

	Opening Balance Jan 2020 €'000	Income 2020 €'000	Expenditure 2020 €'000	Grants 2020 €'000	Transfers 2020 €'000	Closing Balance Dec 2020 €'000
<b>Unrestricted</b>						
General	6,803	13,363	(4,092)	(4,110)	660	12,624
Designated						
- Research	1,410	-	-	(243)	77	1,244
- Medical Equipment	6,306	-	-	(957)	(752)	4,597
- Patient & Parental Support	422	-	-	(50)	30	402
- Redevelopment & New Services	1,327	-	-	(435)	(15)	877
<b>Total Designated Funds</b>	<b>9,465</b>	<b>-</b>	<b>-</b>	<b>(1,685)</b>	<b>(660)</b>	<b>7,120</b>
<b>Total Unrestricted Funds</b>	<b>16,268</b>	<b>13,362</b>	<b>(4,091)</b>	<b>(5,795)</b>	<b>-</b>	<b>19,744</b>
<b>Restricted Funds</b>						
<b>A</b> CCR&D	1,533	428	-	(717)	-	1,244
<b>B</b> Nazareth's Ward	590	6	-	(202)	-	394
<b>C</b> Research Funds	531	832	-	(1,140)	-	223
<b>D</b> Cardiac Fund	567	415	-	(116)	-	866
<b>E</b> Katie Nugent Fund	559	49	-	(2)	-	606
<b>F</b> Straight Ahead Fund	436	97	-	(223)	-	310
<b>G</b> Diabetes Fund	253	131	-	(128)	-	256
<b>H</b> Marfan Fund	248	-	-	-	-	248
<b>I</b> Orthopaedic Fund	205	4	-	(209)	-	-
<b>J</b> Other Restricted Funds	2,736	2,704	(11)	(551)	-	4,878
<b>Total Restricted Funds</b>	<b>7,658</b>	<b>4,666</b>	<b>(11)</b>	<b>(3,288)</b>	<b>-</b>	<b>9,025</b>
<b>Total Funds of the Charity</b>	<b>23,926</b>	<b>18,029</b>	<b>(4,103)</b>	<b>(9,042)</b>	<b>-</b>	<b>28,769</b>

The Foundation's designated funds are in respect of commitments approved by Board of Directors and at year end the commitments totalled €7,120k (2019: €9,465k) in value and were for numerous projects in Children's Health Ireland at Crumlin and Temple Street. Conditions are attached to these funds and if these conditions are not satisfied the Foundation can redistribute these funds.

**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)**  
**FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2020**

**19. FUNDS OF THE CHARITY (CONTINUED)***Funds of the charity prior year:*

	Opening Balance Jan 2019 €'000	Income 2019 €'000	Expenditure 2019 €'000	Grants 2019 €'000	Transfers 2019 €'000	Closing Balance Dec 2019 €'000
Unrestricted						
General	5,646	15,400	(5,649)	(5,064)	(3,530)	6,803
Designated						
- Research	2,108	-	-	(1,085)	387	1,410
- Medical Equipment	4,872	-	-	(366)	1,800	6,306
- Patient & Parental Support	553	-	-	(479)	348	422
- Redevelopment & New Services	1,528	-	-	(1,196)	995	1,327
Total Designated Funds	9,061	-	-	(3,126)	3,530	9,465
Total Unrestricted Funds	14,707	15,400	(5,649)	(8,190)	-	16,268
Restricted Funds						
A CCR&D	1,240	1,005	-	(712)	-	1,533
B Nazareth's Ward	613	4	-	(27)	-	590
C Research Funds	656	1,422	-	(1,547)	-	531
D Cardiac Fund	714	142	-	(289)	-	567
E Katie Nugent Fund	590	42	(1)	(72)	-	559
F Straight Ahead Fund	450	107	(44)	(77)	-	436
G Diabetes Fund	243	173	(78)	(85)	-	253
H Marfan Fund	248	-	-	-	-	248
I Orthopaedic Fund	205	-	-	-	-	205
J Other Restricted Funds	3,006	968	(295)	(943)	-	2,736
Total Restricted Funds	7,965	3,863	(418)	(3,752)	-	7,658
Total Funds of the Charity	22,672	19,263	(6,067)	(11,942)	-	23,926



**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)**  
**FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2020**

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**19. FUNDS OF THE CHARITY (CONTINUED)**

Restricted funds represent donations, fundraising events income and legacies received, which can only be used for those purposes that have been specified by donors with the intention of supporting a specific area, ward, department or research project. Funds with balances over €200k at year end have been specified as below and "Other Restricted Funds" encompass all other restricted funds with balances under €200k each at year end.

<b>Name of Fund</b>	<b>Description of nature and purpose of each fund</b>
<b>A</b> Children's Cancer Research & Development (CCR&D)	To fund capital improvements, equipment, research and improved patient and family experiences within the Oncology and Haematology services at CHI at Crumlin
<b>B</b> Nazareth's Ward	To fund the redevelopment of the Baby Ward in CHI at Crumlin in 2020 & 2021
<b>C</b> Research Funds	To support all research projects and grants
<b>D</b> Cardiac Fund	To fund capital improvements, cutting edge technology, equipment, research and patient and family experiences in the Cardiac unit in CHI at Crumlin
<b>E</b> Katie Nugent Fund	To support the needs of oncology particularly psychosocial supports and projects to improve care for children and their families
<b>F</b> Straight Ahead Fund	To fund surgery, support and medical equipment for children with orthopaedic conditions particularly scoliosis
<b>G</b> Diabetes Fund	To support the needs of the children and young adolescents with diabetes
<b>H</b> Marfan Fund	To fund research into Marfans Disease
<b>I</b> Orthopaedic Fund	To fund the redevelopment of the Out Patients Department in CHI at Crumlin
<b>J</b> Other Restricted Funds	Funds with a balance of less than €200k each at 31 December 2020 and which are to finance specific items of equipment, services or projects in CHI at Crumlin and at Temple Street

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)  
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2020

## 20. ANALYSIS OF NET ASSETS BETWEEN FUNDS

	Unrestricted Funds €'000	Designated Funds €'000	Restricted Funds €'000	Closing Balance €'000
Tangible Fixed Assets	1,276	-	-	1,276
Current Assets	15,478	7,120	9,187	31,785
Liabilities	4,130	-	(162)	(4,292)
<b>Total funds</b>	<b>12,624</b>	<b>7,120</b>	<b>9,025</b>	<b>28,769</b>

*In respect of prior year:*

	Unrestricted Funds €'000	Designated Funds €'000	Restricted Funds €'000	Closing Balance €'000
Tangible Fixed Assets	1,187	-	-	1,187
Current Assets	9,947	9,465	7,818	27,230
Liabilities	(4,331)	-	(160)	(4,491)
<b>Total funds</b>	<b>6,803</b>	<b>9,465</b>	<b>7,658</b>	<b>23,926</b>

## 21. GRANTS TO PARTNER ORGANISATIONS

Children's Health Foundation works closely with Children's Health Ireland and the National Children's Research Centre to support sick children and research. During the year the transactions entered into by Children's Health Foundation and these partners were as follows:

	<b>Total Grants during 2020 (2019)</b> <i>Including amounts owed at and accrued at year end</i>	<b>Amounts owed at 2020 year end (2019)</b> <i>Paid subsequent to the balance sheet date (Invoiced)</i>	<b>Amounts accrued at 2020 year end (2019)</b> <i>(Not Invoiced)</i>
<b>CHI at Crumlin</b>	€2,045 (€3,175k)	€136 (€308k)	€1,117 (€1,251k)
<b>CHI at Temple Street</b>	€2,149 (€2,767k)	€124 (€62k)	€- (€-)
<b>NCRC</b>	€4,319 (2019 €5,635k)	€707 (€654k)	€1,117 (€1,231k)

Eilish Hardiman and David McCann were Children's Health Ireland's appointees to the Board of Children's Health Foundation in 2020.

## 22. SUBSEQUENT EVENTS

There were no other subsequent events since the financial year end.